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University of South Carolina
BOARD OF TRUSTEES

Health Affairs Committee

November 17, 2017

The Health Affairs Committee of the University of South Carolina Board of Trustees met at 10:00 a.m. on Friday, November 17, 2017, in the Alumni Center's C. Edward Floyd Boardroom.

Members present were: Mr. A.C. "Bubba" Fennell III, Chair; Mr. William C. Hubbard; Mr. Hubert F. Mobley, Board Vice Chairman; Dr. C. Dorn Smith III; Mr. Eugene P. Warr Jr.; Mr. Thad H. Westbrook; Mr. Mack I. Whittle Jr.; Mr. Charles H. Williams; and Mr. John C. von Lehe Jr., Board Chairman.

Other Board members present were: Mr. Chuck Allen; Mr. J. Egerton Burroughs (by phone); Mr. Mark W. Buyck Jr.; Mr. Thomas C. Cofield; Dr. C. Edward Floyd; Mr. Toney J. Lister; Mr. Miles Loadholt; Ms. Leah B. Moody; Mr. Tommy Preston Jr.; and Ms. Molly M. Spearman.

Also present were: Faculty Senate Chair Marco Valtorta; and Student Government President Ross Lordo.

Others present were: President Harris Pastides; Secretary J. Cantey Heath Jr.; General Counsel Walter "Terry" H. Parham; Provost Joan T.A. Gabel; Chief Financial Officer (CFO) Leslie Brunelli; Vice President for Student Affairs Dennis Pruitt; Vice President for Facilities and Transportation Derrick Huggins; Vice President of Development Jancy Houck; Vice President for Human Resources Chris Byrd; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; Chief Audit Executive Pam Doran; USC School of Medicine Executive Dean and Chief Executive Officer (CEO) of Palmetto Health-USC Medical Group Leslie W. Hall; USC School of Medicine Senior Associate Dean Caughman Taylor; USC School of Medicine Greenville Dean Jerry Youkey; Associate Vice President for Administration and Finance and Medical Business Affairs Jeffrey L. Perkins III; Vice Provost and Graduate School Dean Cheryl L. Addy; Palmetto College Chancellor Susan Elkins; USC Aiken Chancellor Sandra Jordan; USC Beaufort Chancellor Al Panu; USC Upstate Chancellor Brendan Kelly; USC Aiken Executive Vice Chancellor for Academic Affairs Jeff Priest; College of Arts and Sciences Dean Lacy Ford; College of Social Work Dean Sarah Gehlert; University Treasurer Pat Lardner; University Architect Derek S. Gruner; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Executive

Director of My Carolina Alumni Association Jack W. Claypoole; Director of Capital Finance Charlie Fitzsimons; Director of State Government Relations Derrick Meggie; Director of Facilities Design and Construction Jeffrey D. Lamberson; Tom Opal, Assistant Director Facilities Design and Construction; Galen Health Fellows Faculty Principal David Simmons; Heather Mitchell, President of The Boudreaux Group; Ann Loadholt, wife of Trustee Miles Loadholt; Cynthia Lister, wife of Trustee Toney Lister; University Technology Services Production Manager Matt Warthen; and Board staff members Terri Saxon and Ina Wilson.

Open Session

I. Call to Order

Board Chairman von Lehe called the meeting to order, welcomed those present and asked everyone to introduce themselves. He stated the agenda had been posted and the press notified as required by the Freedom of Information Act; the agenda had been circulated; and a quorum was present to conduct business. Mr. Hickman introduced the media in attendance: Mike Woodel with *The Daily Gamecock*.

Motion for Executive Session

Chairman Fennell called for a motion to enter Executive Session to discuss a proposed contractual matter related to USC School of Medicine Greenville and the Greenville Health System (GHS) and Athletics Department employment agreements. Dr. Smith so moved and Mr. Williams seconded the motion. The vote was taken and the motion carried.

The following were invited to remain: President Pastides, Secretary Heath, members of the President's Executive Council, Dr. Hall, Dr. Taylor, Dr. Youkey, Mr. Perkins, Ms. Doran, Dr. Valtorta, and Mr. Lordo.

Executive Session: Proposed Contractual Matter

Return to Open Session

II. Introduction of Dean Sarah Gehlert, College of Social Work

Provost Gabel introduced the new Dean of the College of Social Work, Dr. Sarah Gehlert, who joined the University July 1, 2017. Provost Gabel said Dr. Gehlert was a great addition to her

leadership team and provided a brief history of the new dean's accomplishments prior to joining the University.

Dean Gehlert thanked Provost Gabel for the introduction saying she was happy to be at the University and to lead the College in finding solutions for the social factors that impede the health of South Carolinians.

Chairman Fennell welcomed Dean Gehlert to the University and said the Board looked forward to getting to know her better.

III. Health Sciences Initiative Update

Provost Gabel reminded Trustees the Galen Health Fellows program was the new living, learning community, as well as a recruiting pipeline, for the health sciences and she said the program was off to a great start. The program's 455 freshmen are enrolled across several health sciences majors: 25% nursing, 24% biology, 12% exercise science, 7%, pharmacy, 5% public health, and several less traditional majors. Many community activities are provided for the Galen Health Fellows including welcome events, weekly social activities, teambuilding opportunities as well as workshops on professional school options and health sciences research.

In response to a question by Trustee Whittle, Provost Gabel said the program was at capacity and there were no plans to increase the number of students for the next academic year. Rather, the focus would be to further enhance the program by recruiting even higher academic achievers and creating more opportunities for these students such as fast-track access to degree completion and certifications. Trustee Whittle requested an academic profile of the program's admitted students, which Provost Gabel said she would be happy to provide.

Chairman Fennell stated this update was received as information.

IV. New Health Sciences Campus Update

Mr. Perkins reported as of October 1, 2017, an independent architectural firm had been engaged by the University to create a limited feasibility study. The firm is studying what it would take to move the School of Medicine and build a medical education building as well as a health sciences research building on the planned 20-acre campus. As part of the analysis, the firm is reviewing and incorporating the School of Medicine's current resource needs in order to obtain a better understanding of the potential cost for this project. Mr. Perkins said the cost analysis should be completed by early January 2018.

President Pastides said he saw the proposed Health Sciences Campus, while advancing the University, was an investment in South Carolina's future healthcare.

Trustee Spearman thanked President Pastides for taking on the goal of providing better healthcare for all South Carolinians. She noted that in her visits with K-12 public school principals around the state, one of the priorities raised was the need for more mental health and social health counselors in schools.

Chairman Fennell stated this update was received as information.

V. USC School of Medicine Greenville Update

Dr. Youkey began by saying mental health problems are in fact at the heart of the health sciences. He added the number one priority in the upstate for GHS is working with community assets to address the mental health issue, one of the most critical challenges in health care currently.

Dr. Youkey then provided a general overview sharing milestones and highlighting new student success initiatives at the medical school. Interestingly, he pointed out, these success initiatives are focused around student support outside of academics, in the social and behavioral areas.

He explained application numbers for the incoming class were expected to be down this year as a result of a decision to shorten the application cycle to close on December 1. Dean Youkey also gave a Liaison Committee on Medical Education (LCME) status report, noting the next LCME site visit was scheduled to take place in 2020. He informed the committee that of the elements with findings, only four had with a status of “satisfactory with monitoring” (SM); all others were now “satisfactory”(S). Dean Youkey said he hoped to have all elements in the S category by the time the LCME returned for its next site visit.

He told the committee that the USCSOM Greenville had launched a 50-million dollar scholarship endowment campaign and thanked President Pastides and Vice President of Development Jancy Houck for their assistance in organizing it. In closing he welcomed any insight and assistance from the committee with this initiative.

Chairman Fennell said this report was received as information.

VI. Report: USC School of Medicine Greenville Joint Board Liaison Committee (JBLC)

Dr. Smith reported the Joint Board Liaison Committee (JBLC) of the USCSOM Greenville met on November 15, 2017. Following the Call to Order by JBLC Chair Michelle Seaver and approval of the May 16, 2017 meeting minutes, Ms. Kristin Lacey, USCSOM Greenville Business and Finance Officer, presented a financial update.

Ms. Lacey provided a summary of the first quarter financials reporting everything was in line and noting an overall favorable balance. Addressed the rolling 10-year financial projections she said the main goals included continuing to build reasonable reserves for ongoing operations; recruiting the remaining

faculty and staff positions as the school reaches full capacity; continuing to seek means to collaborate with key clinical and educational partners for funding/resource needs; and maintaining a competitive position by minimizing tuition increases while providing appropriate wage and benefit packages.

At the end of her presentation, Ms. Lacey asked the JBLC for its endorsement of the readjusted, re-forecasted 10-year plan. The plan calls for reallocating the anticipated remaining three years of financial support for operations from GHS by making a reduction this year and spreading the contributions more evenly across the remaining three years. Dr. Youkey said from a sustainability standpoint, this reallocation was more desirable and asked if there were any objections. There were none.

Dr. Smith added the committee also received a general update on the USCSOM Greenville during the meeting.

Chairman Fennell said this report was received as information.

VII. Adjournment

Since there were no other matters to come before the committee, Chairman Fennell declared the meeting adjourned at 11:45 a.m.

Respectfully submitted,

J. Cantey Heath, Jr.
Secretary